Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2020 (Based on Japanese GAAP)

May 15, 2020

Company name: ARGO GRAPHICS Inc.

Stock exchange listing: Tokyo

Stock code: 7595 URL http://www.argo-graph.co.jp

Representative: Chairman and CEO Yoshimaro Fujisawa

Managing Director, Administration Control Inquiries:

Kunio Hasebe TEL 03-5641-2018 Division

Scheduled date of ordinary general meeting of shareholders: June 18, 2020 Scheduled date to file Securities Report: June 19, 2020 Scheduled date to commence dividend payments: June 19, 2020

Preparation of supplementary material on financial results: No Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2020 (from April 1, 2019 to March 31, 2020)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2020	48,192	6.7	6,265	26.5	6,562	25.0	4,214	19.4
Year ended March 31, 2019	45,174	12.4	4,951	31.9	5,250	30.0	3,530	36.6

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2020	197.34	197.34	15.2	13.6	13.0
Year ended March 31, 2019	165.32	165.32	13.5	12.6	11.0

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2020	48,274	32,329	63.4	1,432.58	
As of March 31, 2019	44,918	29,331	61.3	1,289.61	

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period	
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	
Year ended March 31, 2020	6,410	(528)	(1,349)	20,248	
Year ended March 31, 2019	4,271	(278)	(1,010)	15,676	

2. Cash dividends

	Annı	Annual dividends per share				Dividend payout	Ratio of dividends to net assets	
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2019	_	40.00	-	50.00	90.00	978	27.1	3.6
Year ended March 31, 2020	_	25.00	-	35.00	60.00	1,305	30.4	4.0
Year ending March 31, 2021 (Forecast)	_	30.00	_	30.00	60.00		_	

3. Forecast of consolidated financial results for the year ending March 31, 2021 (from April 1, 2020 to March 31, 2021)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	47,500	(1.4)	5,750	(8.2)	6,000	(8.6)	3,900	(7.4)	182.63

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2020 (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the end of the period (including treasury shares)								
As of March 31, 2020	22,354,000 shares	As of March 31, 2019	22,354,000 shares					
Number of treasury shares at the end of the period								
As of March 31, 2020	998,354 shares	As of March 31, 2019	1,000,440 shares					
Average number of shares during the period								
Year ended March 31, 2020	21,355,113 shares	Year ended March 31, 2019	21,353,327 shares					

Consolidated financial statements Consolidated balance sheets

	(T				
	As of March 31, 2019	As of March 31, 2020			
Assets					
Current assets					
Cash and deposits	16,944,905	21,581,121			
Notes and accounts receivable - trade	11,136,789	9,199,416			
Electronically recorded monetary claims - operating	415,167	976,280			
Investments in leases	765,829	759,097			
Securities	17,499	18,866			
Merchandise	1,290,049	1,078,563			
Work in process	180,281	26,443			
Raw materials and supplies	4,210	2,132			
Other	1,104,279	1,655,707			
Total current assets	31,859,011	35,297,629			
Non-current assets					
Property, plant and equipment					
Buildings	121,260	126,730			
Accumulated depreciation	(41,240)	(48,937			
Buildings, net	80,020	77,792			
Land	3,926	3,926			
Other	543,358	561,990			
Accumulated depreciation	(394,692)	(424,988			
Other, net	148,665	137,002			
Total property, plant and equipment	232,612	218,722			
Intangible assets		<u> </u>			
Goodwill	1,156,480	913,071			
Other	59,330	47,741			
Total intangible assets	1,215,811	960,813			
Investments and other assets		,			
Investment securities	10,833,276	10,883,010			
Deferred tax assets	129,553	266,421			
Other	648,613	648,098			
Total investments and other assets	11,611,443	11,797,529			
Total non-current assets	13,059,868	12,977,065			
Total assets	44,918,879	48,274,695			
10:41 45505		70,274,093			

(Thousands of yen)

Liabilities Current liabilities Accounts payable - trade 7,497,955 7,382,475 Income taxes payable 1,072,115 1,268,906 Provision for bonuses 582,599 606,626 Provision for bonuses for directors (and other officers) 110,000 110,000 Advances received 2,042,019 1,962,335 Other 1,160,750 1,245,401 Total current liabilities 12,465,440 12,575,374 Non-current liabilities 2,648,012 2,838,879 Provision for share-based remuneration 151,871 213,789 Provision for share-based remuneration for directors (and other officers) 67,631 82,349 Deferred tax liabilities 128,235 107,897 Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total labilities 15,872,298 15,945,333 Net assets 1 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained carnings 2,141,			(Thousands of yen)
Current liabilities 7,497,955 7,382,475 Income taxes papable 1,072,115 1,268,000 Provision for bonuses 582,599 606,262 Provision for bonuses for directors (and other officers) 110,000 110,000 Advances received 2,042,019 1,962,335 Other 1,160,750 1,245,401 Total current liabilities 2 2,648,012 2,838,879 Provision for share-based remuneration 151,871 213,789 Provision for share-based remuneration of directors (and other officers) 67,631 82,349 Other 126,107 127,042 Total con-current liabilities 128,235 107,897 Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total shiftles 15,587,298 15,945,333 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 2,454,512 Treasury shares (690,902) (689,412) Total sharcholders' cquity		As of March 31, 2019	As of March 31, 2020
Accounts payable - trade 7,497,955 7,382,475 Income taxes payable 1,072,115 1,268,900 Provision for bonuses 582,599 606,262 Provision for bonuses for directors (and other officers) 110,000 110,000 Advances received 2,042,019 1,962,335 Other 1,160,750 1,245,401 Total current liabilities 2,648,012 2,838,879 Provision for share-based remuneration 151,871 213,789 Provision for share-based remuneration of directors (and other officers) 67,631 82,349 Other 126,107 127,042 Total non-current liabilities 128,235 107,897 Other 126,107 127,042 Total shilities 3,121,857 3,369,958 Total surplus 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained carnings 21,417,044 24,543,512 Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342	Liabilities		
Income taxes payable 1,072,115 1,268,900 Provision for bonuses \$82,599 606,262 Provision for bonuses for directors (and other officers) 110,000 110,000 Advances received 2,042,019 1,962,335 Other 1,160,750 1,243,401 Total current liabilities 12,465,440 12,575,374 Non-current liabilities 2,648,012 2,838,879 Provision for share-based remuneration 151,871 213,789 Provision for share-based remuneration for directors (and other officers) 67,631 82,349 Provision for share-based remuneration for directors (and other officers) 128,235 107,897 Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total liabilities 15,587,298 15,945,333 Net assets 15,873,136 1,873,136 Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Total shareholders' equity	Current liabilities		
Provision for bonuses 582,599 606,262 Provision for bonuses for directors (and other officers) 110,000 110,000 Advances received 2,042,019 1,962,335 Other 1,160,750 1,245,401 Total current liabilities 12,465,440 12,575,374 Non-current liabilities 2648,012 2,838,879 Provision for share-based remuneration 151,871 213,789 Provision for share-based remuneration of directors (and other officers) 67,631 82,349 Deferred tax liabilities 128,235 107,897 Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total liabilities 15,587,298 15,945,333 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (66,09,092) (68,9412) Total shareholders' equity 3,078,205 2,884,583 Accumulated other comprehensive income	Accounts payable - trade	7,497,955	7,382,475
Provision for bonuses for directors (and other officers) 110,000 110,000 Advances received 2,042,019 1,962,335 Other 1,160,750 1,245,401 Total current liabilities 12,465,440 12,575,374 Non-current liabilities 2,648,012 2,838,879 Provision for share-based remuneration 151,871 213,789 Provision for share-based remuneration for directors (and other officers) 67,631 82,349 Deferred tax liabilities 128,235 107,897 Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total liabilities 15,587,298 15,945,333 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined	Income taxes payable	1,072,115	1,268,900
Advances received 2,042,019 1,962,335 Other 1,160,750 1,245,401 Total current liabilities 12,465,440 12,575,374 Non-current liabilities 2,648,012 2,838,879 Provision for share-based remuneration 151,871 213,789 Provision for share-based remuneration for directors (and other officers) 67,631 82,349 Deferred tax liabilities 128,235 107,897 Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total liabilities 15,587,298 15,945,333 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment<	Provision for bonuses	582,599	606,262
Other 1,160,750 1,245,401 Total current liabilities 12,465,440 12,575,374 Non-current liabilities 2,648,012 2,838,879 Provision for share-based remuneration 151,871 213,789 Provision for share-based remuneration for directors (and other officers) 67,631 82,349 Deferred tax liabilities 128,235 107,897 Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total liabilities 15,587,298 15,945,333 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) 7013 shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income	Provision for bonuses for directors (and other officers)	110,000	110,000
Total current liabilities 12,465,440 12,575,374 Non-current liabilities Retirement benefit liability 2,648,012 2,838,879 Provision for share-based remuneration 151,871 213,789 Provision for share-based remuneration of directors (and other officers) 67,631 82,349 Deferred tax liabilities 128,235 107,897 Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total liabilities 15,587,298 15,945,333 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,36	Advances received	2,042,019	1,962,335
Non-current liabilities 2,648,012 2,838,879 Provision for share-based remuneration 151,871 213,789 Provision for share-based remuneration for directors (and other officers) 67,631 82,349 Deferred tax liabilities 128,235 107,897 Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total liabilities 15,587,298 15,945,333 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208	Other	1,160,750	1,245,401
Retirement benefit liability 2,648,012 2,838,879 Provision for share-based remuneration 151,871 213,789 Provision for share-based remuneration for directors (and other officers) 67,631 82,349 Deferred tax liabilities 128,235 107,897 Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total liabilities 15,587,298 15,945,333 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained carnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208	Total current liabilities	12,465,440	12,575,374
Provision for share-based remuneration 151,871 213,789 Provision for share-based remuneration for directors (and other officers) 67,631 82,349 Deferred tax liabilities 128,235 107,897 Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total liabilities 15,587,298 15,945,333 Net assets Shareholders' equity 2 Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests	Non-current liabilities		
Provision for share-based remuneration for directors (and other officers) 67,631 82,349 Deferred tax liabilities 128,235 107,897 Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total liabilities 15,587,298 15,945,333 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,239,362	Retirement benefit liability	2,648,012	2,838,879
other officers) 67,631 82,349 Deferred tax liabilities 128,235 107,897 Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total liabilities 15,587,298 15,945,333 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Provision for share-based remuneration	151,871	213,789
other officers) 128,235 107,897 Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total liabilities 15,587,298 15,945,333 Net assets Shareholders' equity 8 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 2,117,347 2,117,044 24,543,512 2,69,412 2,69,902 (689,412) 689,412 699,902 (689,412) 27,844,583 Accumulated other comprehensive income 24,672,445 27,844,583 2,859,342 <td>Provision for share-based remuneration for directors (and</td> <td>(7. (21</td> <td>02.240</td>	Provision for share-based remuneration for directors (and	(7. (21	02.240
Other 126,107 127,042 Total non-current liabilities 3,121,857 3,369,958 Total liabilities 15,587,298 15,945,333 Net assets Shareholders' equity Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income Valuation difference on available-for-sale securities 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	other officers)	67,631	82,349
Total non-current liabilities 3,121,857 3,369,958 Total liabilities 15,587,298 15,945,333 Net assets Shareholders' equity Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Deferred tax liabilities	128,235	107,897
Total liabilities 15,587,298 15,945,333 Net assets Shareholders' equity Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Other	126,107	127,042
Net assets Shareholders' equity Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Total non-current liabilities	3,121,857	3,369,958
Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Total liabilities	15,587,298	15,945,333
Share capital 1,873,136 1,873,136 Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income Valuation difference on available-for-sale securities 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Net assets		
Capital surplus 2,073,167 2,117,347 Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Shareholders' equity		
Retained earnings 21,417,044 24,543,512 Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income Valuation difference on available-for-sale securities 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Share capital	1,873,136	1,873,136
Treasury shares (690,902) (689,412) Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income Valuation difference on available-for-sale securities 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Capital surplus	2,073,167	2,117,347
Total shareholders' equity 24,672,445 27,844,583 Accumulated other comprehensive income Valuation difference on available-for-sale securities 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Retained earnings	21,417,044	24,543,512
Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Treasury shares	(690,902)	(689,412)
Accumulated other comprehensive income 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Total shareholders' equity	24,672,445	27,844,583
Valuation difference on available-for-sale securities 3,078,205 2,859,342 Remeasurements of defined benefit plans (104,167) (68,625) Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362			
Foreign currency translation adjustment (108,676) (41,588) Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362		3,078,205	2,859,342
Total accumulated other comprehensive income 2,865,361 2,749,129 Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Remeasurements of defined benefit plans	(104,167)	(68,625)
Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Foreign currency translation adjustment	(108,676)	(41,588)
Share acquisition rights 208 208 Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Total accumulated other comprehensive income	2,865,361	2,749,129
Non-controlling interests 1,793,565 1,735,440 Total net assets 29,331,581 32,329,362	Share acquisition rights	208	208
Total net assets 29,331,581 32,329,362		1,793,565	1,735,440
			•
	Total liabilities and net assets	44,918,879	48,274,695

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2019	March 31, 2020
Net sales	45,174,445	48,192,120
Cost of sales	33,840,872	35,471,721
Gross profit	11,333,573	12,720,399
Selling, general and administrative expenses	6,382,118	6,454,681
Operating profit	4,951,454	6,265,717
Non-operating income		
Interest income	36,336	40,579
Dividend income	133,083	153,036
Gain on sales of investment securities	3,026	-
Share of profit of entities accounted for using equity method	150,178	45,088
Gain on valuation of derivatives	_	22,114
Other	35,495	39,615
Total non-operating income	358,119	300,433
Non-operating expenses		
Interest expenses	599	
Loss on valuation of derivatives	36,519	-
Other	22,136	3,684
Total non-operating expenses	59,255	3,684
Ordinary profit	5,250,318	6,562,467
Extraordinary losses		
Loss on valuation of golf club membership	550	_
Loss on valuation of investment securities	2,772	-
Loss on sales of shares of subsidiaries and associates	4,306	12,925
Total extraordinary losses	7,628	12,925
Profit before income taxes	5,242,690	6,549,541
Income taxes - current	1,691,853	2,184,740
Income taxes - deferred	(141,124)	(76,298)
Total income taxes	1,550,729	2,108,441
Profit	3,691,961	4,441,100
Profit attributable to non-controlling interests	161,850	226,875
Profit attributable to owners of parent	3,530,110	4,214,225

Consolidated statements of comprehensive income

	(Thousands of yen)
Fiscal year ended	Fiscal year ended
March 31, 2019	March 31, 2020
3,691,961	4,441,100
182,512	(218,863)
(22,622)	88,503
2,652	35,542
(14 542)	(2,183)
(14,542)	(2,163)
148,000	(97,001)
3,839,961	4,344,099
3,683,983	4,098,097
155 077	246 002
155,977	246,002
	March 31, 2019 3,691,961 182,512 (22,622) 2,652 (14,542) 148,000 3,839,961

Consolidated statements of changes in equity

Fiscal year ended March 31, 2019

(Thousands of yen)

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	1,873,136	2,073,658	18,757,140	(691,234)	22,012,701		
Changes during period							
Issuance of new shares - exercise of share acquisition rights							
Dividends of surplus			(870,206)		(870,206)		
Profit attributable to owners of parent			3,530,110		3,530,110		
Transfer of treasury shares by Employee Stock Ownership Plan				331	331		
Change in ownership interest of parent due to transactions with non-controlling interests		(491)			(491)		
Net changes in items other than shareholders' equity							
Total changes during period	-	(491)	2,659,904	331	2,659,744		
Balance at end of period	1,873,136	2,073,167	21,417,044	(690,902)	24,672,445		

	Accumulated other comprehensive income			ome			
	Valuation difference on available-for- sale securities	Remeasurements of defined benefit plans	Foreign currency translation adjustment	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	2,895,692	(106,820)	(77,384)	2,711,487	1,080	1,696,740	26,422,009
Changes during period							
Issuance of new shares - exercise of share acquisition rights					(871)		(871)
Dividends of surplus							(870,206)
Profit attributable to owners of parent							3,530,110
Transfer of treasury shares by Employee Stock Ownership Plan							331
Change in ownership interest of parent due to transactions with non-controlling interests							(491)
Net changes in items other than shareholders' equity	182,512	2,652	(31,292)	153,873	_	96,825	250,698
Total changes during period	182,512	2,652	(31,292)	153,873	(871)	96,825	2,909,571
Balance at end of period	3,078,205	(104,167)	(108,676)	2,865,361	208	1,793,565	29,331,581

(Thousands of yen)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	1,873,136	2,073,167	21,417,044	(690,902)	24,672,445	
Changes during period						
Dividends of surplus			(1,087,757)		(1,087,757)	
Profit attributable to owners of parent			4,214,225		4,214,225	
Purchase of treasury shares				(331)	(331)	
Transfer of treasury shares by Employee Stock Ownership Plan				1,822	1,822	
Change in ownership interest of parent due to transactions with non-controlling interests		44,180			44,180	
Net changes in items other than shareholders' equity						
Total changes during period	_	44,180	3,126,468	1,491	3,172,138	
Balance at end of period	1,873,136	2,117,347	24,543,512	(689,412)	27,844,583	

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Remeasurements of defined benefit plans	Foreign currency translation adjustment	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	3,078,205	(104,167)	(108,676)	2,865,361	208	1,793,565	29,331,581
Changes during period							
Dividends of surplus							(1,087,757)
Profit attributable to owners of parent							4,214,225
Purchase of treasury shares							(331)
Transfer of treasury shares by Employee Stock Ownership Plan							1,822
Change in ownership interest of parent due to transactions with non-controlling interests							44,180
Net changes in items other than shareholders' equity	(218,863)	35,543	67,088	(116,232)	-	(58,125)	(174,357)
Total changes during period	(218,863)	35,543	67,088	(116,232)	_	(58,125)	2,997,781
Balance at end of period	2,859,342	(68,625)	(41,588)	2,749,129	208	1,735,440	32,329,362

Consolidated statements of cash flows

		(Thousands of yen)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2019	March 31, 2020	
Cash flows from operating activities			
Profit before income taxes	5,242,690	6,549,541	
Depreciation	89,094	65,213	
Amortization of goodwill	278,475	281,634	
Loss (gain) on valuation of derivatives	36,519	(22,114	
Loss (gain) on valuation of investment securities	2,772	=	
Increase (decrease) in provision for bonuses	7,531	23,662	
Increase (decrease) in provision for bonuses for directors (and	20,000		
other officers)	20,000		
Increase (decrease) in retirement benefit liability	166,654	242,096	
Loss (gain) on sales of shares of subsidiaries and associates	4,306	12,925	
Increase (decrease) in provision for share-based remuneration	60,700	61,917	
Increase (decrease) in provision for share-based remuneration for directors (and other officers)	27,030	14,718	
Increase (decrease) in long-term accounts payable - other	1,484	934	
Interest and dividend income	(169,419)	(193,615	
Share of loss (profit) of entities accounted for using equity method	(150,178)	(45,088	
Decrease (increase) in trade receivables	(2,457,029)	1,376,259	
Decrease (increase) in investments in leases	(577,860)	6,731	
Decrease (increase) in inventories	(158,156)	367,40	
Decrease (increase) in advance payments - trade	(408,855)	(539,199	
Decrease (increase) in other current assets	17,509	(11,85	
Increase (decrease) in trade payables	2,839,732	(115,480	
Increase (decrease) in advances received	448,302	(79,684	
Increase (decrease) in accrued consumption taxes	143,851	21,055	
Increase (decrease) in other current liabilities	81,771	(45,133	
Other, net	(7,008)	16,239	
Subtotal	5,539,918	7,988,160	
Interest and dividends received	190,010	298,590	
Interest paid	(599)	270,370	
Income taxes paid	(1,457,579)	(1,876,658	
Net cash provided by (used in) operating activities	4,271,750	6,410,098	
Cash flows from investing activities	7,271,730	0,410,070	
Payments into time deposits	(2,627,535)	(1,288,137	
Proceeds from withdrawal of time deposits	2,370,000	1,246,452	
Payments of guarantee deposits	(1,314)	(10,228	
Proceeds from refund of guarantee deposits	7,631	1,464	
Purchase of property, plant and equipment	(49,297)	(34,307	
Purchase of intangible assets	(11,017)	(7,163	
Purchase of investment securities	(1,207,688)	(1,510,476	
Proceeds from sales of investment securities	20,121	(1,510,470	
Proceeds from redemption of investment securities	20,121	1,000,000	
	1,200,000	1,000,000	
Proceeds from redemption of securities		(1.500	
Purchase of long-term prepaid expenses Proceeds from sales of shares of subsidiaries and associates	(11,072)	(1,529	
	30,000	76,000	
Proceeds from redemption at maturity of membership	2,000	(550	
Other, net	(541)	(552	
Net cash provided by (used in) investing activities	(278,713)	(528,477	

		(Thousands of yen)	
	Fiscal year ended	Fiscal year ended March 31, 2020	
	March 31, 2019		
Cash flows from financing activities			
Repayments of short-term borrowings	(75,000)	_	
Dividends paid	(871,335)	(1,088,734)	
Dividends paid to non-controlling interests	(64,516)	(125,862)	
Payments from changes in ownership interests in subsidiaries		(124 100)	
that do not result in change in scope of consolidation	_	(134,190)	
Other, net	_	(331)	
Net cash provided by (used in) financing activities	(1,010,852)	(1,349,118)	
Effect of exchange rate change on cash and cash equivalents	(29,462)	39,753	
Net increase (decrease) in cash and cash equivalents	2,952,722	4,572,255	
Cash and cash equivalents at beginning of period	12,723,527	15,676,249	
Cash and cash equivalents at end of period	15,676,249	20,248,505	